

Modernizing Airline Payments:

IATA and the nexo association

nexo Annual Conference

Vienna, 25th November 2025



The global trade association of the world's airlines



IATA in brief

Founded in Havana, Cuba in **April 1945**

350 airlines members, in over 120+ countries, representing **80%** of global air traffic.

Head Office: Montreal, Canada

Executive Office: Geneva, Switzerland

Regional Offices: Amman, Beijing, Madrid, Miami, Singapore







Payment Value \$977 BN

Payment Costs
\$22 BN

Industry 2025 Net Profit \$36 BN







Airline Challenges

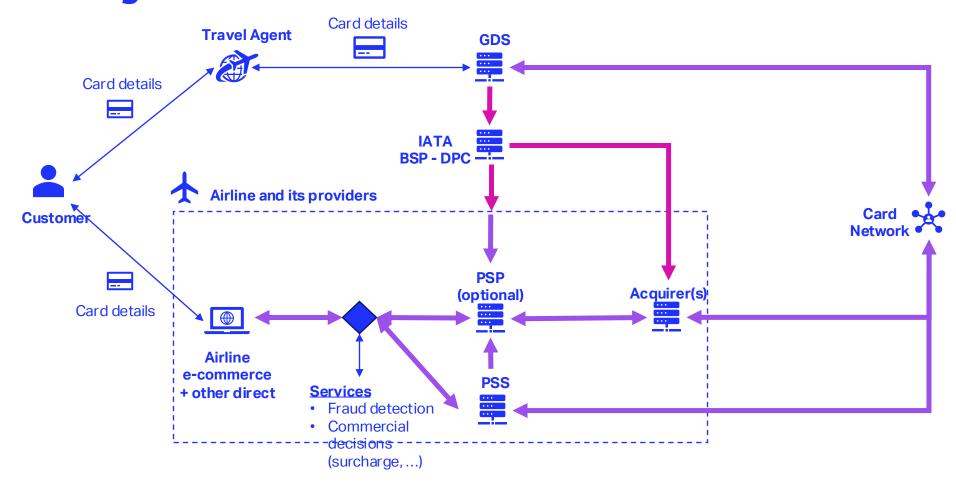
- Fragmented ecosystems
- Old distribution standards
- ISO 8583 payment "standard"
- Operational inefficiencies
- Limited data transparency
- Slow time to market



Payment Card Messages Flows -

Today











Airline Aspirations

- Simplified and de-specialized ecosystem
- Leveraging modern distribution and payment standards
- Lean and efficient operations
- In control of data
- More customer oriented and agile

How IATA is addressing the Airline Aspirations



- Support Distribution & Modern Airline Retailing transformation
- Support Payment transformation:
 - Consumer Payments
 - Revisit Corporate Travel
 - Intermediated Sales Collection
- Through Advocacy, Standards, Reference Business Architecture







PNR: booking



Ticket: payment receipt



Customers are used to modern

Nexo STANDARDS

retailing...







- Modern retailing standards
- Personalization

Bundled Offers

- One click shopping
- One click payment

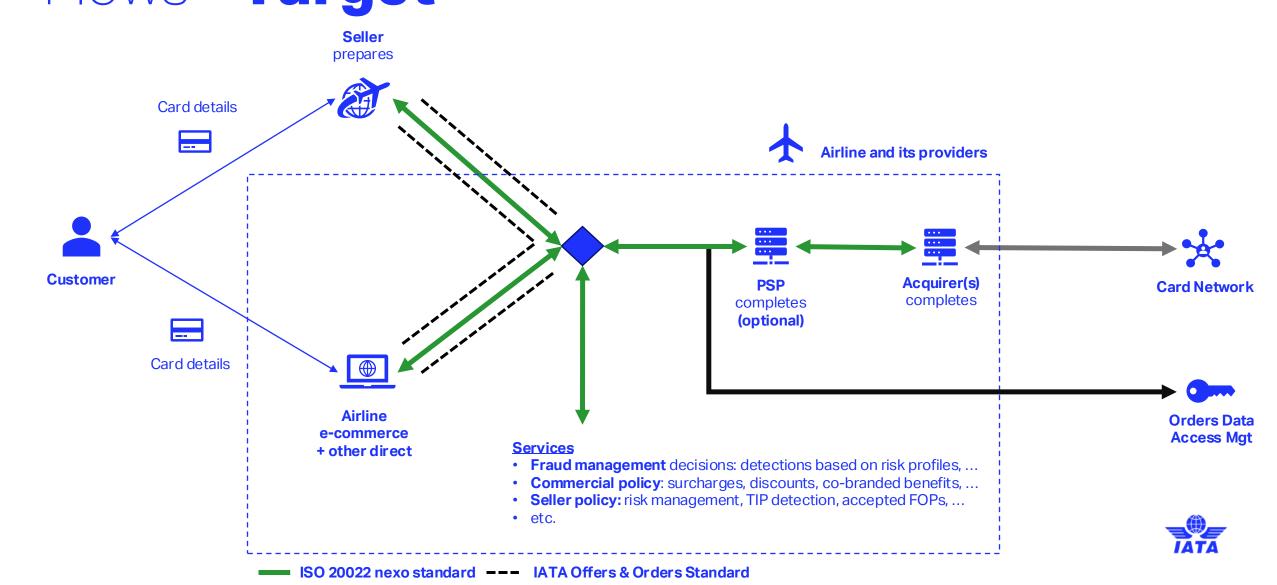
Customer Centric Payment

- One purchase record
- Customer lifetime management

Orders

Proposed Payment Card Messages Flows - Target









Progress to date

- Airline prioritized use cases
- nexo Acquirer protocol review
- Airlines' review done

Next steps

- Review with airline acquirers + PSP of the nexo Acquirer protocol
- Review of the nexo Retailer protocol







Importance of collaboration

- nexo contribution to the Airline Industry Payment Day – 06/25
- IATA now a member of the nexo association 10/25
- nexo keynote at the IATA World Passenger & Finance Symposium – 11/25
- IATA aims to be an active member and contribute to the association





Thank you!

